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Commission members

Gail R. Wilensky, Ph.D., chair

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Joseph P. Newhouse, Ph.D., vice chair

*Harvard University
Boston, MA*

Term expires April 2001

Spencer Johnson

*Michigan Health and Hospital
Association
Lansing, MI*

Joseph P. Newhouse, Ph.D.

**Alice Rosenblatt, F.S.A,
M.A.A.A.**

*WellPoint Health Networks
Thousand Oaks, CA*

John W. Rowe, M.D.

*Aetna US Healthcare
Hartford, CT*

Gail R. Wilensky, Ph.D.

Term expires April 2002

Beatrice S. Braun, M.D.

*AARP Board of Directors
Spring Hill, FL*

Floyd D. Loop, M.D.

*The Cleveland Clinic Foundation
Cleveland, OH*

Janet G. Newport

*PacifiCare Health Systems
Santa Ana, CA*

Carol Raphael

*Visiting Nurse Service of New York
New York, NY*

Mary K. Wakefield, Ph.D., R.N.

*College of Nursing and Health Science
George Mason University
Fairfax, VA*

Term expires April 2003

Autry O.V. "Pete" DeBusk

*DeRoyal
Powell, TN*

Glenn M. Hackbarth, J.D.

*Independent consultant
Bend, OR*

Alan R. Nelson, M.D.

*American College of Physicians-
American Society of Internal Medicine
Washington, DC*

Robert D. Reischauer, Ph.D.

*The Urban Institute
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David A. Smith

*AFL-CIO
Washington, DC*

Ray E. Stowers, D.O.

*Oklahoma State University College of
Osteopathic Medicine
Tulsa, OK*

Commissioners' biographies

Beatrice S. Braun, M.D., is a member of the board of directors of AARP. She is also a member of the State Advisory Council for the Florida Department of Elder Affairs and serves on the board of directors for the Mid-Florida Area Agency on Aging. Dr. Braun founded and, until her retirement in 1989, directed a day treatment program at St. Vincent's Hospital in Harrison, New York, for people with severe and persistent mental illness. She is a past president of the American Association for Partial Hospitalization. She also had a private practice in psychiatry for 16 years and was named a fellow of the American Psychiatric Association. Before her psychiatric specialization, Dr. Braun served for 17 years as a family physician and missionary in South Korea.

Autry O.V. "Pete" DeBusk is chairman, CEO and founder of DeRoyal, a global supplier of medical products and services in the acute care, patient care, wound care, and OEM (original equipment manufacturing) markets. Mr. DeBusk formed his first company in 1970 with a patent he received on an orthopedic product. Later, in 1976, he consolidated his many product lines into one company, DeRoyal Industries. A member of several community organizations, Mr. DeBusk is also chairman of the Board of Trustees at Lincoln Memorial University in Harrogate, Tennessee. As an innovative leader in the medical industry, he received a prestigious award from Duke University in 2000 recognizing "his original contributions to orthopedic surgery." He received his B.S. degree from Lincoln Memorial University and attended graduate school at the University of Georgia.

Glenn M. Hackbarth, J.D., is an independent consultant living in Bend, Oregon. He has experience as a healthcare executive, government official, and policy analyst. He was chief executive officer and one of the founders of Harvard Vanguard Medical Associates, a multispecialty group practice in Boston that serves as a major teaching affiliate of Harvard Medical School. Harvard Vanguard was created from the staff-model delivery system that was the original core of Harvard Community Health Plan. Mr. Hackbarth previously served as senior vice president of Harvard Community Health Plan. From 1981 to 1988, Mr. Hackbarth held positions at the U.S. Department of Health and Human Services, including deputy administrator of the Health Care Financing Administration. Mr. Hackbarth received his B.A. from Penn State University and his M.A. and J.D. degrees from Duke University.

Spencer Johnson is president of the Michigan Health and Hospital Association, the principal statewide advocate for hospitals, health systems, and other health care providers committed to improving community health status in Michigan. Before assuming this position in early 1985, Mr. Johnson was executive vice president of the Hospital Association of New York State. Before that, he was involved in the development of federal health policy and legislation as associate director of the Domestic Council at the White House during the Ford Administration and as a professional staff member of the U.S. Senate and the House of Representatives. He has served on the Prospective Payment Assessment Commission and is a board member of both Blue Cross Blue Shield of Michigan and the MHA Insurance Company. Mr. Johnson holds a master's degree in public administration from Cornell University and a bachelor's degree in journalism from St. Bonaventure University.

Floyd D. Loop, M.D., has served since 1989 as chief executive officer and chairman of the Board of Governors of The Cleveland Clinic Foundation. In the past 10 years, the Cleveland Clinic has developed a regional health care delivery system of clinics and acquired hospitals. Dr. Loop has practiced thoracic and cardiovascular surgery for 30 years and from 1975 to 1989 served as chairman of this department at the Cleveland Clinic. As a practicing surgeon, Dr. Loop and his colleagues have made numerous contributions to cardiac surgery, including extensive writings on internal thoracic artery grafting, reoperations, myocardial protection, and long-term results. He is a former editor of *Seminars in Thoracic and Cardiovascular Surgery* and has served on the editorial boards of 15 specialty journals in surgery and cardiology. Dr. Loop is the author of more than 300 articles on surgery. He chaired the Residency Review Committee for Thoracic Surgery and has been president of the American Association for Thoracic Surgery. He received a medical degree from George Washington University and completed surgical residencies at George Washington University and the Cleveland Clinic.

Alan R. Nelson, M.D., is an internist-endocrinologist who was in private practice in Salt Lake City until becoming chief executive officer of the American Society of Internal Medicine (ASIM) in 1992. Following the merger of ASIM with the American College of Physicians (ACP) in 1998, Dr. Nelson headed the Washington Office of ACP-ASIM until his semi-retirement in January 2000. He currently serves as special advisor to the EVP/CEO of the College. Dr. Nelson also serves on the Board of Trustees of Intermountain HealthCare, a large integrated health system headquartered in Salt Lake City. A member of the prestigious Institute of Medicine of the National Academy of Sciences (IOM), he serves on the IOM Roundtable on Environmental Health Sciences Research and Medicine, and is co-chair of the Workshop Planning Group on the Environment and Cancer. Dr. Nelson, who grew up in Logan, Utah and attended Utah State University, received his M.D. degree from Northwestern University.

Joseph P. Newhouse, Ph.D., is vice chair of the Commission. He is the John D. MacArthur Professor of Health Policy and Management at Harvard University and director of Harvard's Division of Health Policy Research and Education. At Harvard since 1988, Dr. Newhouse was previously a senior corporate fellow and head of the economics department at RAND. He has conducted research in health care financing, economics, and policy, and was the principal investigator for the RAND Health Insurance Experiment. Recipient of several professional awards, he is a member of the Institute of Medicine, a former chair of the Prospective Payment Assessment Commission, and a former member of the Physician Payment Review Commission. He is also a past president of the Association for Health Services Research and has been elected to the American Academy of Arts and Sciences. Dr. Newhouse is editor of the *Journal of Health Economics*. He received a B.A. from Harvard College and a Ph.D. in economics from Harvard University.

Janet G. Newport is corporate vice president of public policy for PacifiCare Health Systems (PHS), Inc. The Corporate Public Policy Department is responsible for PHS' policy development and strategic response on health care issues, support of the entity's ethics and integrity (compliance) program, and acts as the company liaison with key government agencies and Congress. Ms. Newport serves on several American Association of Health Plans technical and advisory committees and is an industry representative on the Health Care Financing Administration's Medicare Council. She has also served as an industry representative on internal HCFA technical committees. She has more than 25 years of public affairs experience, including over 10 years directing the Washington, D.C., office of another major Medicare risk contractor. Ms. Newport received a political science degree from American University.

Carol Raphael is president and chief executive officer of the Visiting Nurse Service (VNS) of New York, the largest voluntary home health care organization in the United States. Her responsibilities include managing its post-acute, long-term care, maternal and child health, high-tech, rehabilitation, hospice, mental health and public health programs and its Centers of Excellence in cardiopulmonary, diabetes, asthma, and cancer care. Under Ms. Raphael's leadership, VNS created VNS Choice, a Medicaid managed long-term care health plan and the Medicare Community Nursing Organization. Ms. Raphael also developed the VNS Center for Home Care Policy and Research, which conducts policy-relevant research focusing on the management, cost, quality, and outcomes of home- and community-based services. Before joining VNS, Ms. Raphael worked for nine years at the New York City Human Resources Administration, leaving as executive deputy commissioner of the Income and Medical Assistance Administration. Ms. Raphael has served on several Robert Wood Johnson Foundation advisory committees and New York State panels, including the New York State Hospital Review and Planning Council. She has an M.P.A. from Harvard University's Kennedy School of Government.

Robert D. Reischauer, Ph.D., is president of The Urban Institute. Previously, he was a senior fellow with the Brookings Institution and from 1989 to 1995 was the director of the Congressional Budget Office. Dr. Reischauer currently serves on the boards of the Academy of Political Sciences, the Center on Budget and Policy Priorities, and the Committee for a Responsible Federal Budget. He also serves on the editorial board of *Health Affairs*, chairs the National Academy of Social Insurance's project on restructuring medicare for the long-term, and is a member of the Institute of Medicine and the Medicare Competitive Pricing Advisory Commission. Dr. Reischauer received his A.B. degree from Harvard College and his M.I.A. and Ph.D. from Columbia University.

Alice Rosenblatt, F.S.A., M.A.A.A., is chief actuary and senior vice president of Merger and Acquisition Integration at WellPoint Health Networks. Before joining WellPoint in 1996, she was a principal at Coopers & Lybrand LLP, where she consulted with insurers, health plans, providers, and employers. She is a former senior vice president and chief actuary of Blue Cross Blue Shield of Massachusetts and Blue Cross of California. Other positions include work for The New England and William M. Mercer, Inc. Ms. Rosenblatt has served on the Board of Governors of the Society of Actuaries and the American Academy of Actuaries. She previously chaired the academy's federal health committee and work group on risk adjustment. Ms. Rosenblatt has testified on risk adjustment before subcommittees of the Committee on Ways and Means and the Committee on Commerce of the U.S. House of Representatives. She has a B.S. and an M.A. in mathematics from City College of New York and the City University of New York, respectively.

John W. Rowe, M.D., is president and CEO of Aetna US Healthcare, the nation's largest healthcare insurer. Prior to joining Aetna, Dr. Rowe served as president and chief executive officer of Mount Sinai NYU Health. Prior to the Mount Sinai NYU Health merger, Dr. Rowe was president of The Mount Sinai Hospital and the Mount Sinai School of Medicine in New York City, where he currently is a professor of medicine and geriatrics. Before joining Mount Sinai in 1988, Dr. Rowe was a professor of medicine and the founding director of the Division on Aging at Harvard Medical School and chief of gerontology at Boston's Beth Israel Hospital. He has authored over 200 scientific publications, mostly on the physiology of the aging process, and a leading textbook on geriatric medicine. Dr. Rowe was director of the MacArthur Foundation Research Network on Successful Aging and is co-author, with Robert Kahn, Ph.D., of *Successful Aging* (Pantheon, 1998). He served on the Board of Governors of the American Board of Internal Medicine and as president of the Gerontological Society of America, and is a member of the Institute of Medicine of the National Academy of Sciences.

David A. Smith is director of the Public Policy Department, AFL-CIO. The department's work covers a wide range of domestic and international concerns with a special emphasis on economics. Prior to joining the AFL-CIO, Mr. Smith served as senior deputy budget director and as commissioner of economic development for the City of New York. Mr. Smith spent most of the 1980's in Washington as an aide to Senator Edward M. Kennedy and as a senior economist at the Joint Economic Committee. Mr. Smith has taught economics and public policy at the University of Massachusetts and the New School for Social Research, and is a senior fellow at the Century Foundation. Mr. Smith is a member of the Board of Directors of the National Bureau of Economic Research, a member of the Board of Directors of Public Campaign, a fellow of the National Academy of Social Insurance, a member of the Treasury Department's Advisory Committee on the International Monetary Fund, and a member of the Advisory Committee to the Export-Import Bank. He attended Tufts University and received a M.Ed. from Harvard University.

Ray E. Stowers, D.O., is the director of rural health in the Department of Family Medicine at Oklahoma State University College of Osteopathic Medicine and was in private rural practice for 25 years at Family Medicine Clinics, Inc. in Medford, Oklahoma. He is a member of the National Rural Health Association. Dr. Stowers is second vice president of the American Osteopathic Association and has served that organization in many capacities, including several related to physician coding and reimbursement issues. He has been on the Physician Payment Review Commission and was a founding member of the American Medical Association's Relative Value Update Committee. Dr. Stowers received his B.S. and B.A. degrees from Phillips University in Oklahoma and his D.O. from the University of Health Sciences College of Osteopathic Medicine in Kansas City, Mo.

Mary K. Wakefield, Ph.D., has served since 1996 as professor and director of the Center for Health Policy, Research, and Ethics at George Mason University, working on policy analysis, research, and educational initiatives. Dr. Wakefield held administrative and legislative staff positions in the U.S. Senate before assuming her current position. She has served on many public and private health-related advisory boards. From 1997 through 1998, she was on President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry. In September 1998, Dr. Wakefield was appointed to the Institute of Medicine's Committee on Quality Health Care in America. She was a Kodak Fellow in the Program for Senior Managers in Government at the John F. Kennedy School of Government, Harvard University, and is a fellow in the American Academy of Nursing. Dr. Wakefield received her B.S. in nursing from the University of Mary, Bismarck, North Dakota, and her M.S. and Ph.D. from the University of Texas at Austin.

Gail R. Wilensky, Ph. D., is chair of the Commission. She is the John M. Olin senior fellow at Project HOPE, where she analyzes and develops policies relating to health care reform and ongoing changes in the medical marketplace. She also frequently advises members of the Congress and others on the policies and politics of health care reform. Former chair of the Physician Payment Review Commission, Dr. Wilensky has held several posts in the executive branch, most recently as deputy assistant to the President for policy development during the Bush Administration (1992) and, before that, as administrator of the Health Care Financing Administration (1990-1992). Recipient of numerous professional awards, she is a member of the Institute of Medicine, a trustee of the Combined Benefits Fund of the United Mine Workers of America, and a governor for the Research Triangle Institute. In addition to serving on many other professional committees and corporate boards, Dr. Wilensky is a well-known speaker who has published widely on health policy, economics, and financing. She received a B.A. in psychology and a Ph.D. in economics from the University of Michigan.

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